

## GMCA OVERVIEW & SCRUTINY COMMITTEE

**DATE:** Wednesday, 14th December, 2022

**TIME:** 1.00 pm

**VENUE:** The Tootal Buildings (formerly Churchgate House) -  
Broadhurst House, 1st Floor, 56 Oxford Street,  
Manchester, M1 6EU

### AGENDA

**1. APOLOGIES**

**2. CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS**

**3. DECLARATIONS OF INTEREST**

1 - 4

To receive declarations of interest in any item for discussion at the meeting. A blank form for declaring interests has been circulated with the agenda; please ensure that this is returned to the Governance & Scrutiny Officer at least 48 hours in advance of the meeting.

**4. MINUTES OF THE MEETING HELD ON 23 NOVEMBER 2022**

5 - 14

To consider the approval of the minutes of the meeting held on 23 November 2022

<b>BOLTON</b>	<b>MANCHESTER</b>	<b>ROCHDALE</b>	<b>STOCKPORT</b>	<b>TRAFFORD</b>
<b>BURY</b>	<b>OLDHAM</b>	<b>SALFORD</b>	<b>TAMESIDE</b>	<b>WIGAN</b>

**5. GMCA EDUCATION, WORK & SKILLS (EWS) PROGRESS 15 - 40  
UPDATE**

Report of Councillor Eamonn O'Brien, GM Portfolio Lead for Education, Skills, Work & Apprenticeships and Gemma Marsh, Director of Education, Skills and Work at the GMCA.

**6. DELIVERING THE BEE NETWORK: WEEKLY BUS FARES - to follow**

Report of Steve Warrener, Managing Director, TfGM

**7. WORK PROGRAMME & FORWARD PLAN OF KEY DECISIONS 41 - 68**

Report of Nicola Ward, Statutory Scrutiny Officer, GMCA

**8. FUTURE MEETING DATES**

Wednesday 25 January 2023

Wednesday 8 February 2023

Wednesday 29 March 2023

<b>Name</b>	<b>Organisation</b>	<b>Political Party</b>
Councillor Mike Hurleston	Stockport	Conservative
Councillor John Walsh	Bolton	Conservative
Councillor Nathan Boroda	Bury	Labour
Councillor Hamid Khurram	Bolton Council	Labour
Councillor Mandie Shilton Godwin	Manchester	Labour
Councillor Colin McLaren	Oldham Council	Labour
Councillor Champak Mistry	Bolton Council	Labour
Councillor Greg Stanton	Manchester City Council	Labour
Councillor Tom Besford	Rochdale Council	Labour
Councillor Jim King	Salford City Council	Labour
Councillor John Leech	Manchester City Council	Liberal Democrats
Councillor Joanne Marshall	Wigan	Labour
Councillor Barry Brotherton	Trafford	Labour
Councillor John Mullen	Salford	Labour

Councillor Umar Nasheen	Oldham	Labour
Councillor Amanda Peers	Stockport Council	Labour
Councillor Naila Sharif	Tameside MBC	Labour
Councillor Alex Warren	Salford	Liberal Democrats
Councillor Elise Wilson	Stockport MBC	Labour
Councillor Ashley Dearnley	Rochdale	Conservative

For copies of papers and further information on this meeting please refer to the website [www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk). Alternatively, contact the following

Governance & Scrutiny Officer: Elaine Mottershead

✉ [elaine.mottershead@greatermanchester-ca.gov.uk](mailto:elaine.mottershead@greatermanchester-ca.gov.uk)

This agenda was issued on 6 December 2022 on behalf of Julie Connor, Secretary to the Greater Manchester Combined Authority, Broadhurst House, 56 Oxford Street, Manchester M1 6EU

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## Declaration of Councillors' Interests in Items Appearing on the Agenda

Name and Date of Committee.....>

Agenda Item Number	Type of Interest - PERSONAL AND NON PREJUDICIAL Reason for declaration of interest	NON PREJUDICIAL Reason for declaration of interest Type of Interest – PREJUDICIAL Reason for declaration of interest	Type of Interest – DISCLOSABLE PECUNIARY INTEREST Reason for declaration of interest
Page 1			

Please see overleaf for a quick guide to declaring interests at GMCA meetings.

## Quick Guide to Declaring Interests at GMCA Meetings

Please Note: should you have a personal interest that is prejudicial in an item on the agenda, you should leave the meeting for the duration of the discussion and the voting thereon.

This is a summary of the rules around declaring interests at meetings. It does not replace the Member's Code of Conduct, the full description can be found in the GMCA's constitution Part 7A.

Your personal interests must be registered on the GMCA's Annual Register within 28 days of your appointment onto a GMCA committee and any changes to these interests must notified within 28 days. Personal interests that should be on the register include:

1. Bodies to which you have been appointed by the GMCA
2. Your membership of bodies exercising functions of a public nature, including charities, societies, political parties or trade unions.

**You are also legally bound to disclose the following information called Disclosable Personal Interests which includes:**

1. You, and your partner's business interests (eg employment, trade, profession, contracts, or any company with which you are associated).
2. You and your partner's wider financial interests (eg trust funds, investments, and assets including land and property).
3. Any sponsorship you receive.

**Failure to disclose this information is a criminal offence**

**Step One: Establish whether you have an interest in the business of the agenda**

1. If the answer to that question is 'No' then that is the end of the matter.
2. If the answer is 'Yes' or Very Likely' then you must go on to consider if that personal interest can be construed as being a prejudicial interest.

## Step Two: Determining if your interest is prejudicial

A personal interest becomes a prejudicial interest:

1. where the wellbeing, or financial position of you, your partner, members of your family, or people with whom you have a close association (people who are more than just an acquaintance) are likely to be affected by the business of the meeting more than it would affect most people in the area.
2. the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice your judgement of the public interest.

### For a non-prejudicial interest, you must:

1. Notify the governance officer for the meeting as soon as you realise you have an interest.
2. Inform the meeting that you have a personal interest and the nature of the interest.
3. Fill in the declarations of interest form.

### To note:

1. You may remain in the room and speak and vote on the matter

2. If your interest relates to a body to which the GMCA has appointed you to, you only have to inform the meeting of that interest if you speak on the matter.

### For prejudicial interests, you must:

1. Notify the governance officer for the meeting as soon as you realise you have a prejudicial interest (before or during the meeting).
2. Inform the meeting that you have a prejudicial interest and the nature of the interest.
3. Fill in the declarations of interest form.
4. Leave the meeting while that item of business is discussed.
5. Make sure the interest is recorded on your annual register of interests form if it relates to you or your partner's business or financial affairs. If it is not on the Register update it within 28 days of the interest becoming apparent.

### You must not:

Participate in any discussion of the business at the meeting, or if you become aware of your disclosable pecuniary interest during the meeting participate further in any discussion of the business,  
participate in any vote or further vote taken on the matter at the meeting.

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**MINUTES OF THE MEETING OF THE  
GMCA OVERVIEW & SCRUTINY COMMITTEE HELD ON 23 NOVEMBER 2022  
AT THE GMCA OFFICES, TOOTAL BUILDINGS, OXFORD STREET,  
MANCHESTER**

**PRESENT:**

Bolton	John Walsh (Chair)
Bury	Mary Whitby
Manchester	Greg Stanton
Manchester	Mandie Shilton Godwin
Manchester	John Leech
Oldham	Colin McLaren
Oldham	Umar Nasheen
Rochdale	Tom Besford
Rochdale	Patricia Dale
Salford	John Mullen
Stockport	Mike Hurleston
Stockport	Elise Wilson
Stockport	Amanda Peers
Tameside	Naila Sharif
Trafford	Barry Brotherton
Wigan	Joanne Marshall

**ALSO IN ATTENDANCE:**

GM Mayor	Andy Burnham
Portfolio Leader, Economy, Business and International	Bev Craig

**OFFICERS IN ATTENDANCE:**

GMCA	Eamonn Boylan
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GMCA	John Wrathmell
GMCA	Nicola Ward
GMCA	Ninoshka Martins
GMCA	Simon Nokes
GMCA	Gillian Duckworth
GMCA	Liz Treacy
TfGM	Anne Marie Purcell
TfGM	Matt Bull
Ernst Young	Richard Barnes
Ernst Young	Andrew Mee

**O&SC 36/22**

**APOLOGIES**

Apologies for absence have been received from Councillors Nathan Boroda (Bury), Champak Mistry (Bolton), Ashley Dearnley (Rochdale), Alex Warren (Salford) and Jim King (Salford).

**O&SC 37/22**

**CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS**

Members were advised that there would be a change to the published agenda, the Committee would move into Part B after item 5 for consideration of item 11 in private on the grounds that this involved the likely disclosure of exempt information.

**O&SC 38/22**

**DECLARATIONS OF INTEREST**

There were no declarations of interest raised in relation to any items on the agenda.

**O&SC 39/22**

**THE MINUTES OF THE MEETING HELD ON 26 OCTOBER  
2022**

**RESOLVED /-**

That the minutes of the meeting held on 26 October 2022 be approved as a correct record.

**O&SC 40/22                    EXCLUSION OF THE PRESS AND PUBLIC**

That, under section 100 (A)(4) of the Local Government Act 1972 the press and public should be excluded from the meeting for the following items on business on the grounds that this involved the likely disclosure of exempt information, as set out in the relevant paragraphs of Part 1, Schedule 12A of the Local Government Act 1972 and that the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

**O&SC 41/22                    BUS FRANCHISING - INDICATIVE PREFERRED  
  BIDDER**

**Clerk’s Note:** This item was considered in support of the report considered in Part A of the agenda (minute 42/22 below refers)

**RESOLVED /-**

That the recommendations contained within the Item 11 report be agreed in full.

**O&SC 42/22                    BUS FRANCHISING - INDICATIVE PREFERRED  
  BIDDER**

Members of the Committee welcomed the opportunity to consider these reports at a pre-decision stage and were impressed with the quality and detail of the process undertaken to select an indicative preferred bidder.

**RESOLVED /-**

That the recommendations in relation to franchise agreements for Wigan and Bolton to be considered by the GMCA at their meeting on the 25 November 2022 be noted, as below.

1. To note and agree the outcome of the process to procure a preferred service provider to operate the Bolton Large Local Service Contract and the Wigan Large Local Service Contract in Sub-Area A of the Scheme.
2. To note the proposed key contractual arrangements of the Bolton Large Local Service Contract and the Wigan Large Local Service Contract.
3. In relation to the Local Service Contracts required for the implementation and operation of Sub-Areas B and C of the Scheme:
  - a) To agree to commence the procurement process.
  - b) To agree to delegate to TfGM the authority to undertake and manage the procurement process on behalf of the GMCA subject to the following condition.
    - i. TfGM will recommend a preferred bidder in relation to each Local Service Contract; in relation to large Local Service Contracts the decision to award will be taken by the GMCA and in relation to small Local Service Contracts and contracts for schools the decision to award will be taken in accordance with the contract award delegations as set out in the GMCA Constitution.
4. To agree that in relation to Sub Area A TfGM will manage the implementation and operation of the Scheme and the Local Service Contracts awarded in relation to Sub-Area A following their award on behalf of the GMCA subject to the following conditions:
  - a. TfGM will manage the above contracts in accordance with the provisions of an agreed Protocol with the GMCA.

- b. That authority to agree the final terms of the above Protocol and any other associated necessary legal agreements on behalf of the GMCA be delegated to the Monitoring Officer.
  - c. That authority to complete and execute the Protocol and any other necessary legal agreements be delegated to the Monitoring Officer.
5. To authorise TfGM to enter into the agreements referred to in section 4 of this report for the purposes of establishing and implementing the Residual Value Mechanism on behalf of the GMCA.

**O&SC 43/22                    GREATER MANCHESTER STRATEGY – ECONOMY FOCUS  
CREATING A MORE PROSPEROUS GREATER  
MANCHESTER (SECTION A) AND INNOVATION GREATER  
MANCHESTER AND THE INNOVATION ACCELERATOR  
PILOT (SECTION B).**

Councillor Bev Craig, Elected Portfolio Leader, Economy, Business and International introduced the item and provided an overview of the report.

The report under section A, provided Members with an overview of the strategy, policy and programmes that were underway to deliver against the commitments in the Greater Manchester Strategy. Whereas the report under section B, provided a specific update on the Innovation Accelerator pilot that was announced in the Levelling Up White Paper which was being delivered through a process of co-design with Government and Greater Manchester and was set to run in parallel to the GMCA Foundational Economy Innovation Fund.

With regards to the Innovation Accelerator pilot, it was reported that the pilot had commenced in April 2022 followed by an open call for projects over Summer 2022. Over 60 projects were shortlisted, and 22 projects were submitted in a final application to Innovate UK. Project applications had undergone an assurance process and notifications would be issued to successful projects by December 2022. As part of the next stage local areas would then be invited to take final decisions on

projects that would be funded. This process would be led by local areas with support from Innovate UK. Members were advised that projects would be notified of outcomes in early 2023, with funding released to begin delivery from 1st April 2023.

Members welcomed the reports and thanked officers for their effort that had been put into progressing this piece of work.

Given the scale of economic challenges GM was facing, it was noted that the portfolio area would need to evolve a broader plan for GM's long-term economic recovery, prosperity, and resilience, as well as continuing the focus on growth and productivity improvements that were the focus of the Industrial Strategy. As part of this period of reflection, Members of the Committee were asked for their areas of prioritisation. Members welcomed the period of reflection to gain a stronger understanding of the strengths and weaknesses in GM's economic portfolio and ensure that the relevant plans were reflective of Greater Manchester's current landscape.

Members welcomed the approach of a codesigned Accelerator Pilot, it was seen significant in being able to draw down available Government funding that was essential for delivery.

The Prosperity Review highlighted that the transition to a carbon neutral economy was a global challenge, but Members acknowledged GM's ambition to have the potential to drive mission-based innovation to attract investment into new green industries and bring direct benefits to residents from quality-of-life improvements.

It was noted that whilst the Prosperity Review identified many strengths in Greater Manchester's education and skills system but recognised that it remained fragmented, however, through the Local Industrial Strategy a range of sector specific skills training activity had been introduced, targeted at sectors with skills shortages and forecasted growth.

Members felt that there was a need for the decision-making bodies such as the Innovation Greater Manchester Board to be reflective of the communities that GM

represents. Officers explained the challenges associated with a limited pool to draw from and advised of the considerable amount of work that had been done to ensure that the opportunities translate into economic benefit for all parts and communities of GM.

The need for regional connectivity to maximising inward investment opportunities was highlighted. The challenges to improving connectivity given the significant disinvestment were noted. Officers explained that HS2 and the Northern Powerhouse Rail (NPR) Programme remained crucial to the future prosperity of GM and the North, acting as a catalyst for the regeneration and sustainable growth objectives of the city region. The Committee were informed that a meeting had been scheduled with the Secretary of State for Transport and the Metropolitan Mayors to further consider current heavy rail connectivity issues.

In relation to managing potential conflicting priorities between GM, Local Authorities and Central Government, the Committee were assured in GM's pragmatic approach to shifting the angle of their approach to keep conversations with Government progressing and the ability to continually evidence clear deliverables for economic growth. Portfolio lead roles were also recognised as key in ensuring all parts of Greater Manchester benefitted from new economic policy initiatives and that there was support for Local Authorities to unlock potential new growth sectors.

## **RESOLVED /-**

### **In relation to the overview report on a 'Creating a more prosperous Greater Manchester':**

1. That the activity underway, and the assessment provided by the Greater Manchester Strategy six-month review process be noted.
2. That it be noted that the long-term framework for activity under the economy portfolio – the Greater Manchester Local Industrial Strategy – was currently being refreshed, and this process would facilitate a review of policy, investments and

programmes that support the ambitions in the GMS for a more prosperous Greater Manchester.

**In relation to the Innovation Greater Manchester and the Innovation Accelerator Pilot:**

That it be noted that the innovation accelerator was expected to have direct positive impacts on equality and inclusion, health, resilience and adaptation, economy, and mobility and connectivity. There were also expected to be indirect positive impacts on carbon emissions.

**O&SC 45/22            GREATER MANCHESTER GOOD EMPLOYMENT CHARTER**

**RESOLVED /-**

This item was deferred to a future meeting.

**O&SC 46/22            WORK PROGRAMME & FORWARD PLAN OF KEY DECISIONS**

**RESOLVED /-**

That the Overview & Scrutiny Work Programme for the forthcoming months be noted.

**O&SC 47/22            FUTURE MEETING DATES**

**RESOLVED /-**

That the following dates for the rest of the municipal year be noted:

- Wednesday 14 December
- Wednesday 25 January
- Wednesday 8 February



- Wednesday 29 March

Signed by the Chair: (to be printed off and signed by the Chair at the next meeting)

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## GMCA Overview & Scrutiny Committee

**Date:** 14 December 2022  
**Subject:** GMCA Education, Work & Skills (EWS) Progress update  
**Report of:** Cllr Eamonn O'Brien GM Portfolio Lead for Education, Skills, Work and Apprenticeships and Gemma Marsh Director of Education, Skills and Work at the GMCA.

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### Purpose of Report:

To provide an overview of the skills and work-based learning initiatives to achieve the GMS ambition to **'ensure businesses are able to access the skills and talent they need, by providing high quality learning, and wrapping support around individuals, enabling them to realise their potential – with access to good employment for those who can work, support for those who could work and care for those who can't.'**

### Background, context, and key messages:

- There are real challenges facing GM in terms of how the system can prioritise and target resources in the future:
  - In skills terms, one in nine GM residents holds no qualifications and a similar proportion of residents' highest qualification is at level 1, while at the higher skills end of the spectrum, GM has fewer residents qualified at or above Level 4 than the national average. Both of these figures mask large variations between districts, and we need to look at how we might target resources in the future to support the appropriate pathways in each place.

- Inactivity reached a new post-Covid record in the North West in the three months to September 2022. It stood at 23.6% of 16-64 year old people in the region (1,062,475 people). This compares with 21.6% nationally.
  - A smaller workforce is Covid's main labour market legacy – and a contributory factor to high levels of job vacancies. Inactivity refers to people who are not participating in the labour market – they are neither working nor seeking work).
  - Unemployment also rose sharply. In the three months to September 2022 unemployment was 4% (up from 3.5% in the three months to August). However, in historical perspective unemployment remains low.
  - Total working age employment fell. It was 73.3% in the three months to September 2022 in the North West. This was lower than the three months to August (73.8%), which was in turn lower than the three months to July (74%). Employment has fallen in the North West consistently since the summer of 2022. Nationally, the employment rate in the three months to September 2022 was 75.5%.
  - Unemployment is anticipated to increase as the recession takes a toll on the wider economy.
- 
- Coming out of the pandemic, there is a particular challenge in balancing the response to some long-standing issues around inequalities of opportunity and the 'internal levelling up' that is needed across GM (including responding to the recommendations from GM's independent inequalities commission), with the actions needed to support and promote inclusive growth and productive gains, based on our industry intelligence reports and, in the future, employer-led Local Skills Improvement Plans.
  
  - There is a real opportunity in GM, through the unique range of devolved functions across policy areas to align adult education and skills plans with employment support in ways that are not possible/evident at national level. GMCA is already doing this through the AEB and GM Working Well but have an opportunity to take this further through our innovative social prescribing model, which has the potential to transform the way we use networks of public

services and other touchpoints to provide support and opportunities for our residents.

- In particular, the Levelling Up White Paper, with government's invitation to GMCA (and West Midlands CA) to explore deeper devolution, offers a once in a generation opportunity to extend the principles and successes of devolution to date to new areas.

## Programme headlines and highlights

### Policy development and influencing

GMCA EWS is working with a range of government departments, both individually and as part of the M10 group of MCAs/GLA, to articulate the possibilities of 'place' in emerging policies, to provide constructive challenge to emerging proposals, and to highlight opportunities around policy join-up, interdependency and alignment on the ground (and risks around a lack thereof). We also develop GM-wide skills and employment policies, both to address gaps in national policy and to support implementation / integration of Mayoral commitments within the wider GM landscape:

- Providing **system stewardship** where the CA has no formal role but can support integration of national policy into the local landscape, eg Kickstart; and facilitating partnerships around a specific subject area, for example the provision of training and employment for over-50s via the Ageing Hub.
- **Developed/delivered England's first online Apprenticeship Levy Matchmaking Service, retaining over £10m levy funding within GM and creating over 1000 of new apprenticeship opportunities** to date. A similar model is has been rolled out nationally but with limited uptake from large employers.
- Harnessing learning from GMCA's unique range of devolved and co-designed functions across skills, work and health to develop **place-based, evidence-led proposals to feed into national policy**, such as the Levelling Up White Paper and our deeper devolution negotiations

- **Sharing good practice and lessons learned from GM activity to inform government policy**, eg contributing to the In-Work Progression Commission, responding to the health & disability Green Paper, influencing implementation of further education reforms linked to the Skills for Jobs White Paper and associated draft legislation/consultations.

## **Funding & programmes:**

The team currently hold around 100 contracts for adult skills, retraining and employment support programmes, collectively worth c. £170 million p/a, ranging from funding associated with GM's devolved functions to co-commissioned and local activity. The team along with partners have developed commissioning approaches (including a flexible procurement system (FPS) in order to improve the efficiency, quality and consistency of commissioning), performance management and assurance systems, and led on the development of a social value framework that ensures all GM commissioning and investment adds wider value to our communities and residents:

- **Supported 19,500 residents to date through the devolved Working Well (Work & Health Programme), of whom more than 7,500 have entered work**, outperforming the national WHP. It has delivered over ten times the national rate of onward referrals to related support services that deliver wider systemic benefits
- Developed additional local services within the **GM Working Well** (Work & Health Programme) suite, including:
  - Supporting **>20,000 newly unemployed people since the start of the Job Entry Targeted Support (JETS) programme** (launched Oct 2020), achieving 125% of the referral target and more than 200% of the job outcome target. JETS has now been extended (total value £19.5m)
  - **£6.5m Early Help programme, designed to test an early intervention system which supported over 3,000 residents** who were newly unemployed or at risk of becoming so due to adverse health conditions

- **£4m three-year Specialist Employment Service supported 1,200 people with complex health needs and disabilities** to move towards/into work. An 18-month extension has been approved to the Specialist Employment Service to provide up to an additional 143 service starts (totaling 501) for GM residents with learning disabilities and/ or autism seeking work; and up to an additional 150 IPS service starts (totaling 500).
  
- **Testing a new way of working/integrating services via a new GM social prescribing platform as part of our integrated support offer linked to Working Well and JETS.** Working in partnership with the HSCP, the platform is enabling standardised and safe referral pathways into Working Well programmes and between referral partners, supporting a menu/map of services and interventions across GM available to WW/JETS clients, and enabling a potentially ground-breaking level of referral data/intelligence about the needs of our GM residents, how they are met with support, and what gaps in support exist.
  
- **Supported 2,576 (Sept 22) low-income self-employed residents and gig economy workers through the £8m Enterprising You pilot.** Two-thirds of participants reported increased business turnover, 54% increased business profitability, 59% improved business stability and longevity, and 71% report having improved skills needed to run their business. This is the only programme of its kind in England supporting workers in the gig economy and has received approval to be extended to March 2023.
  
- **Funded over a quarter of a million adult skills courses for 150,000 residents during the first three years of the devolved Adult Education Budget** (c.£96 million/pa). We have introduced flexibilities to respond to changing needs during the pandemic and to fill gaps in national support (eg supplementing the new L3 entitlement with a GM qualifications list including retrofit & digital), and provided targeted funding including a £1.5m annual Local Authority grants programme to tackle digital exclusion and barriers to accessing AEB and ESOL courses

- GMCA has recently been successful in securing **£7m of funding to deliver “Skills Bootcamps” in the region supporting adults to retrain and employers to fill skills shortage vacancies.** The aim is to support 2500 people into real job vacancies in the region across the range of LIS Frontier Sectors including digital & creative, advanced materials/manufacturing, green economy & life sciences. Building upon the recommendations of the inequalities commission GMCA will target groups of residents underrepresented in key sectors and facing disadvantage in the labour market.
  
- Commissioning further skills and employment activity through the **ESF co-financing organisation status:**
  - **£10m NEET prevention/reduction and youth employment programme** for 6,000 15-24 year olds facing barriers to education, training and work
  - **£30m Skills for Growth programme**, supporting up-skilling and progression for 25,000 residents, and support for 3,000 SMEs. To date this programme has supported:
    - 2655 SMEs
    - 3633 individuals completed training since summer 2021
  
- **Developed an offer for young people which includes investment from Careers & Enterprise Company:**
  - An offer to young people – GMACS , Curriculum for Life , Our Pass and Meet your Future
  - An offer to the education system to build their capacity to integrate high quality careers programmes into their curriculum and meet statutory duties
  - An offer to businesses to support them to inspire and work with young people and education leaders

All leading to the following outcomes

- every young person able to explore the different options and career paths available to them, to help them make informed decisions about their future



and have a line of sight to the opportunities in the Greater Manchester labour market

- every young person to leave school and college with a careers plan
  - a reduction in the number of young people who become NEET (not in education, employment or training)
  - Greater awareness of technical and vocational pathways and the value they play in securing good occupational outcomes
  - All schools and colleges to have an embedded careers curriculum as part of the school and colleges improvement plans.
- 
- **Developing targeted test & learn activity**, including the Over-50s Employment Pilot in partnership with Centre for Ageing Better, the Removing Barriers apprenticeship pilots, and the Tameside in-work progression pilot in partnership with DWP.

## Ways of working in the future

Through devolution and national policy landscape the way in which local policy & programmes need to respond is changing. Within the GMCA EWS team there is a huge focus on data & evidence to ensure that current provision are working as hard as they possibly can; there is also a focus on where there is new policy/provision that the data is used to drive a targeted model understanding that funding is tighter and cos of delivery has increased so it has to do less at more cost; and finally where there is no funding how does the system come together with the collective vision for a GM system?

GMCA and the wider system is looking to reset the vision set within the changing landscape so partners will be involved in shaping this going forward.

## Additional background information/reading

- [GM's Local Skills Report & Labour Market Plan](#) (March 2022) and [annexes](#)
- GM [ESF Skills for Growth](#) overview and [sector-based Industry Intelligence reports](#)

- Working Well: <https://www.greatermanchester-ca.gov.uk/what-we-do/work-and-skills/working-well/>
- GM STEM Framework: <https://www.greatermanchester-ca.gov.uk/what-we-do/work-and-skills/greater-manchester-stem-framework/>
- Young Persons' Guarantee: <https://www.greatermanchester-ca.gov.uk/what-we-do/children-and-young-people/youth-task-force-and-young-persons-guarantee/>
- GM Apprenticeship and Careers Service (GMACS): <https://gmacs.co.uk/>
- Fast Track Digital Workforce Fund: <https://www.greatermanchester-ca.gov.uk/what-we-do/digital/fast-track-digital-workforce-fund/>
- Greater Manchester's annual [Labour Market and Skills Review](#) dashboards

## Recommendations:

The GMCA Overview and Scrutiny Committee is requested to:

1. Consider the work of the GMCA EWS Team to support people aged 11-19+ to access education and work based training and identify any further ways to deliver the ambition of the Greater Manchester Strategy to '**ensure businesses are able to access the skills and talent they need, by providing high quality learning, and wrapping support around individuals, enabling them to realise their potential – with access to good employment for those who can work, support for those who could work and care for those who can't.**'
2. Consider whether this presentation provides assurance as to the question initially raised by members of the Committee in that those groups who are disproportionately engaged have access to the same skills and work-based opportunities as others.
3. Determine whether there are any specific areas of this portfolio which require further scrutiny.

## Contact Officers

Gemma Marsh: Director Education, Work & Skills GMCA

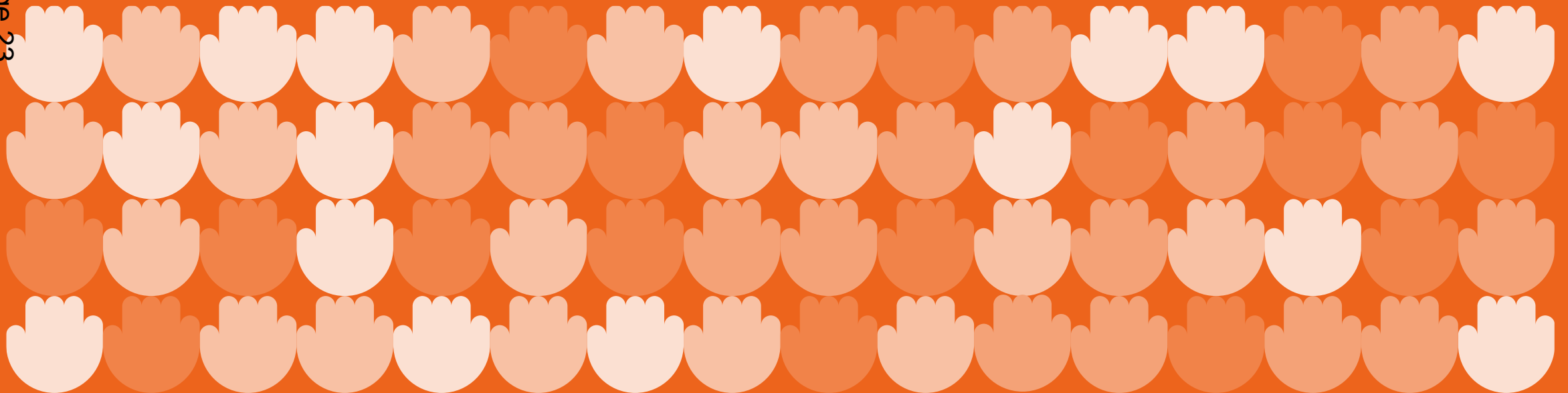
[Gemma.marsh@greatermanchester-ca.gov.uk](mailto:Gemma.marsh@greatermanchester-ca.gov.uk)

# GMCA Employment & Skills

Scrutiny Dec 22

To provide an overview of the skills and work-based learning initiatives to achieve the GMS ambition to **'ensure businesses are able to access the skills and talent they need, by providing high quality learning, and wrapping support around individuals, enabling them to realise their potential – with access to good employment for those who can work, support for those who could work and care for those who can't.'**

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# Key Challenges

**According to IMD 2019, of GM neighbourhoods:**

- Over a fifth are in the bottom 10% of most deprived neighbourhoods nationally in the employment and income domain.
- 13% are in the bottom 10% nationally for skills deprivation.

**2616 NEET (3.9%) – of which 416 are economically inactive**

- 1426 Unknown (2.2%)
- NEET/Unknown level for young people in priority groups 13.8% (care experienced, SEN)

**NW and GM have seen post-Covid increases in economic inactivity above the UK average, especially among residents in their 50s and 60s.**

- Inactivity reached a new post-Covid record in the NW in the three months to Sept 2022. It stood at 23.6% of 16-64 year old people in the region (1,062,475 people). This compares with 21.6% nationally.

**Addressing functional numeracy, literacy, and digital skills, alongside enhancing essential skills and employability, remains a key challenge.**

Whilst the foundation economy makes up over 60% of jobs frontier sectors such as digital & creative, advanced materials, health innovation & low carbon are critical to regional growth.

**52.7% of disabled people are in paid work compared to 81.0% of non-disabled people**

**Gap in GM employment rate for older people:**

25-49 year olds vs 50-64 year olds: 81.3% vs 68.1%

**Total working age employment fell.**

- It was 73.3% in the three months to Sept 2022 in the NW. This was lower than the three months to August (73.8%), which was in turn lower than the three months to July (74%).
- Employment has fallen in the Northwest consistently since the summer of 2022. Nationally, the employment rate in the three months to September 2022 was 75.5%.

**GM's population is lower skilled than the national average;** though skills at L4+ grew 87% between 2004 and 2020. Only 44% of graduates stay in GM after graduation.

Skills utilisation by employers is lower than the national average – 36% are under-utilising workforce skills.

**Healthy Life Expectancy (estimate of lifetime spent in 'good' or 'very good' health) based on individual's own perceived health) is lower for GM residents than UK average, with wide disparities between localities**

**Up to 30% of the north of England's productivity gap with the UK average could be reduced by addressing ill health.**

# How does this all connect

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## GMS

- Greater Manchester is determined to become **greener, fairer, more prosperous, driven by opportunities in all localities** across the conurbation.

## Education, Work & Skills role in GMS & IPR

- The Independent Prosperity Review found that health inequalities in Greater Manchester were holding back productivity and refuted the idea of a trade-off between inequality and growth – greater equality actually leads to more growth. As our economy rebuilds and recovers from the pandemic, we will support our businesses to grow and develop, including recognising the key role in a successful business played by a skilled and talented workforce and thus the importance of ensuring that our education and skills provision is focussed on business need, which in tandem ensures that employment opportunities are accessible for our residents – as they have the skills required by employers.

**Collective vision: Creating the conditions to Thrive in life & work**

**GM will lead the way in supporting its residents and businesses to connect to skills & work Opportunities.**

**This is a system in which all stakeholders support the ambition to tackle inequalities and ensure:**

**\* Residents (11-67+) reach their potential and are supported to enter, progress & sustain good work or learning;**

**\* Business are enabled to play their part in connecting & investing in a talent pipeline that is diverse & resilient.**

# 5 main areas of work

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Developing the evidence base

Policy Development

Local integration

Commissioned Programmes

Performance & contract management

# Our 4 (current) Priorities

Cllr Eamonn O'Brien

1. Young people leave education and training ready to succeed in the labour market, with a balance of academic, technical and 'life ready' skills.

2. Adults can acquire the skills, mindset and support they need to fulfil their career potential and adapt to changing employer needs throughout their lives, from entering employment for the first time through to highly skilled careers and retraining.

3. Employers have access to a system that is flexible, resilient and adaptable, and which meets their needs in the rapidly changing 21st century world of work, driving a sustainable economic future for GM in which companies compete on the basis of high productivity, good quality work, and excellent employment practices.

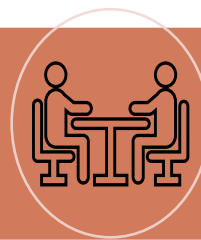
4. Residents are supported by a welfare system, under Universal Credit, that provides access to good work for those who can, support for those who could, and care for those who can't.

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Young People



Adults



Employers



Support



Across each of these priorities GMCA plays a different role either as a commissioner via devolved functions or national/local funding, a strategic partner, a convenor & or facilitator.

Moving forward GMCA will need to use data & evidence to work in different ways: Make current programmes/policy **work harder**, **target inequalities** using new provision & the **power of partnerships** where there is no funding but GMCA plays a strategic role

**Tackling Inequalities using the data and evidence from the projects/programmes to inform smarter policy & commissioning**

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# Ways of working going forward:

## Work harder

- How can we use the data on current programmes/policy to ensure they work as hard as possible

## Target

- Use the data to drive new provision/policy into the areas of most need

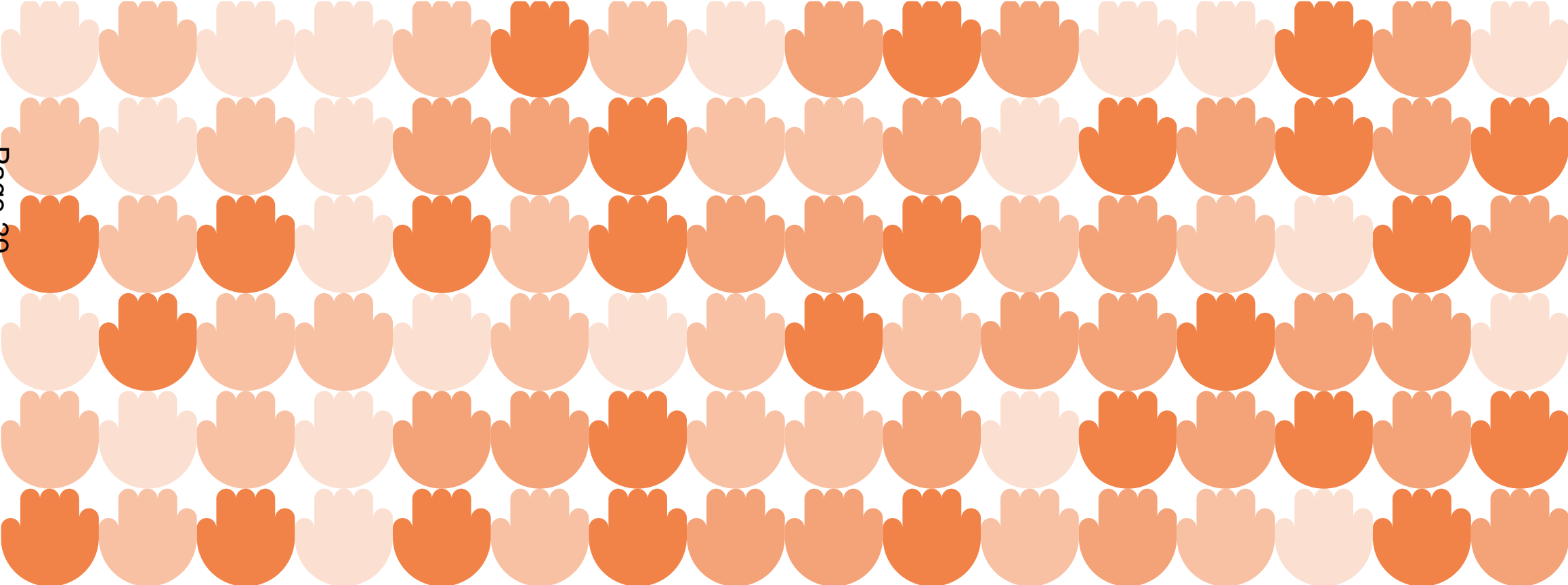
## Power of partnership

- Where we have no funding how can we come together as partners to lobby; bring collective power, respond with one voice, drive change



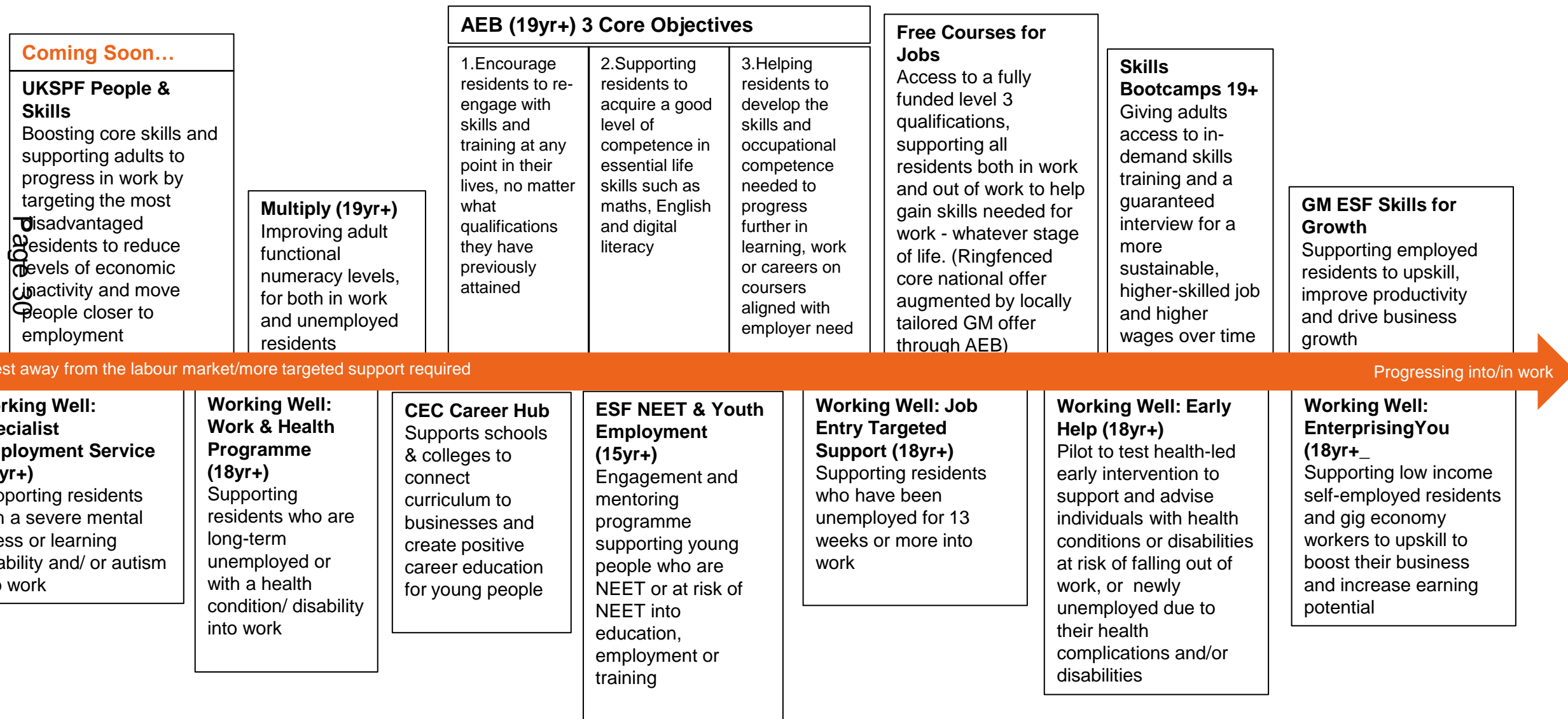
# Programme/Initiative updates

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# Commissioned Programmes: Continuum of support

Commissioned programmes play their part but do not deliver everything that is needed. We need a GM brand that all of this activity, plus new programmes, can sit underneath.

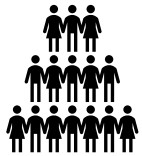


# GMCA's Current Offer to Young People...

1. An offer to young people – GMACS , Curriculum for Life , Our Pass and Meet your Future
2. An offer to the education system to build their capacity to integrate high quality careers programmes into their curriculum and meet statutory duties
3. An offer to businesses to support them to inspire and work with young people and education leaders



270 schools and colleges (120 on GMACS)



110,000 students registered for GMACS



210 volunteer Enterprise Advisers



100,000+ young people engaged with Meet Your Future 2020 - 2022



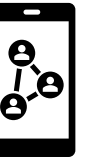
Detailed GMACS analytics



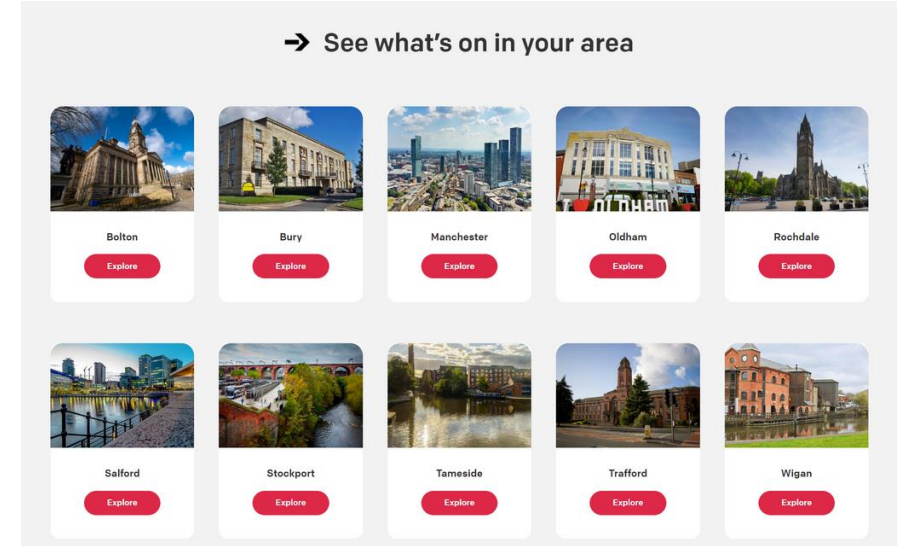
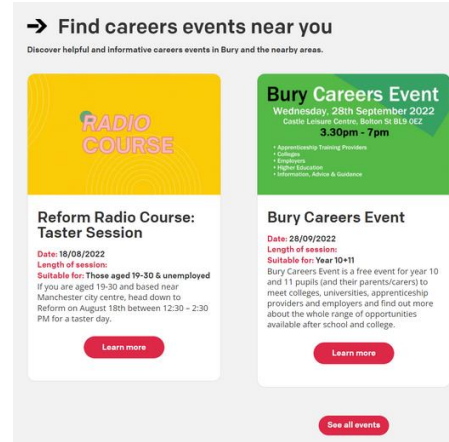
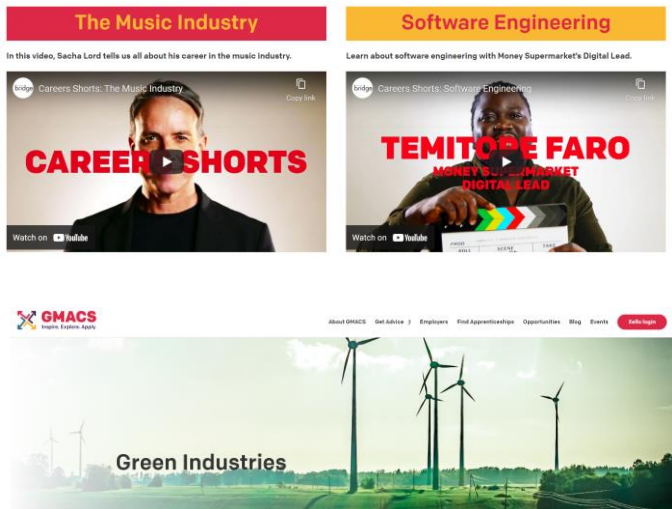
250+ organisations all making a difference to GM's young people



Employer led content and videos



Growing social media presence



# ESF NEET & Youth Employment Programme

The ESF NEET & Youth Employment Programme is a 2 year engagement and mentoring programme aimed at 15 to 24 year olds in GM. Delivered by 2 prime providers with an additional 17 sub contractors responding to local need across GM.

## Key focus:

- Mitigate the impacts on those young people most affected by the Covid-19 pandemic, those who are experiencing disadvantage and those not engaging in other provision.
- Priority groups are those affected by missed learning and / or disengaged from mainstream skills support offers and / or not in employment or training.
- Enabling young people to successfully engage in a positive learning or work destination and develop the skills and confidence to continue into a sustainable career pathway.



**£10m** total funding



**6000** young people aged 15-24 to be supported



**1500** 'hidden' young people to be reached



**2,700** young people moved into Education, Employment or Training outcomes (EET)

330 young people have completed their support on programme, and 57 have achieved additional positive outcomes.

# Devolved Adult Education Budget

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The primary aim of devolved AEB is to ensure all GM residents, aged 19+, are equipped for life and work, with good job opportunities to progress and develop within a thriving and productive city-region economy.

## Key focus:

- Encourage residents to re-engage with skills and training at any point in their lives, matter what qualifications they have previously attained.
- Support residents to acquire a good level of competence in essential life skills such as maths, English and digital literacy.
- Helping residents develop the skills and occupational competence needed to progress further in their learning, work or careers on courses aligned with local employer needs



**£96m**

annual funding

**148,000**

residents accessing AEB provision

**£1.5m p.a**

Local Authority Grant Programme









**16,860**

Residents taking advantage of policy changes and GM flexibilities

**6,000**

Residents engaging with newly implemented GM ESOL Advisory Service

## Impacts that have been achieved through devolved AEB

	Since devolution in August 2019, over 155,000 GM residents have accessed over 340,000 devolved AEB funded courses
	16,860 GM residents have taken advantage of the policy changes and flexibilities introduced, enrolling on a total of over 28,000 learning aims
	Development of a GM-wide ESOL Advisory Service to centralise waiting lists, with over 6,000 residents engaged in the service and approx. 3,800 referred onto ESOL provision.
	Implementation of a Local Authority Grant programme to support alleviating barriers to accessing adult and digital skills, worth £1.5m per year for Local Authorities (non-provision based activity)
	Responding to labour market challenges as a result of covid including supporting the move to online delivery, extending learner eligibility and developing a suite of programmes to address the skills challenges with approx. 2,000 enrolments on to these.
	Development of a GM Level 3 qualification list linked directly to occupations within the LIS growth and foundation sectors and also supporting the response to recovery. Approx. 1,100 GM residents have taken advantage of this opportunity since its launch in April 2021
	All GM residents can access a range of fully funded digital qualifications up to and including Level 2 irrespective of their employment status or income, compared to the national offer which is only up to a Level 1. To date 2,200 GM residents have taken up this opportunity.
	We have gained a strong influence on the policy decisions of the ESFA on our methods of approach, i.e. Guided Learning Hours, community learning, engaged in the funding and accountability consultation with the ESFA.



# ESF Skills for Growth Programme

Skills for Growth purposefully iterative in its development and commissioning, the aim of which is to put GM in a unique position to build a truly collaborative programme that shapes skills delivery and responds to skills needs that emerge throughout the three-year programme.

Key focus:

- Responding directly to employer skills needs at Level 3+
- Working closely with employers, business networks and providers to gather up-to-date industry intelligence to inform highly relevant commissioning of skills delivery
- Increasing the skill levels of employed people and increasing the number of people with technical and job specific skills.



**c£30m**

ESF funding over 3 years

**9,640**

Individuals supported to access skills provision

**2,665**

GM SME's supported

**16**

Different skills delivery contracts covering 10 different industries in GM's LIS growth and foundation sectors

**4,000**

Users on GM Skills Map

To date the programme has worked with over 2800 SME's and supported 9,640 individuals to upskill. Across the programmes lifetime we are expecting to work with 3000 SME's and 25,000 individuals.

# Skills Bootcamps

Skills Bootcamps uses funding from DFE via the National Skills Fund to support adults to retrain and upskill into high value jobs through programmes designed with employers.

## Key Focus:

- Supporting target groups including unemployed individuals, career changers, veterans and prisoners due to be released in six months and residents aged 50+.
- Responding directly to local employer need aligned with GM's response to the Local Skills Improvement Plan.
- flexible courses of up to 16 weeks, giving people the opportunity to build up sector-specific skills and fast-track to an interview with a local employer.



**£7m**

Annual funding

**1,077**

Individuals supported to access skills provision to date

**14**

Delivery partners delivering across GM

**2,100**

Additional engagements targeted for 2023/24

**4**

GM growth and frontier sectors – Construction, Green Skills, Manufacturing & Digital

To date the programme has worked with over 700 residents and supported over 300 into new employment.



# GM Working Well System: whole population approach to health, disability and work

The GM Working Well System provides a suite of activity for GM residents with a range of barriers to entering and sustaining in work.

The range of programmes includes:

- **Working Well Specialist Employment Service** for unemployed residents with a learning disability and/or autism or severe mental illness
- **Working Well Work & Health Programme** for long-term unemployed residents with a health condition or disability
- **Working Well Job Entry Targeted Support** for people out of work 13 weeks plus
- **Working Well Early Help** for residents at risk of falling out of work or newly unemployed due to health issues/ disability
- **Working Well Enterprising You** for self-employed or gig-economy workers



**£101m**

total funding across the suite of programmes

**19,696**

Individuals supported on JETS

**19,500**

Individuals supported on Work & Health Programme

**3,433**

Individuals supported on Early Help

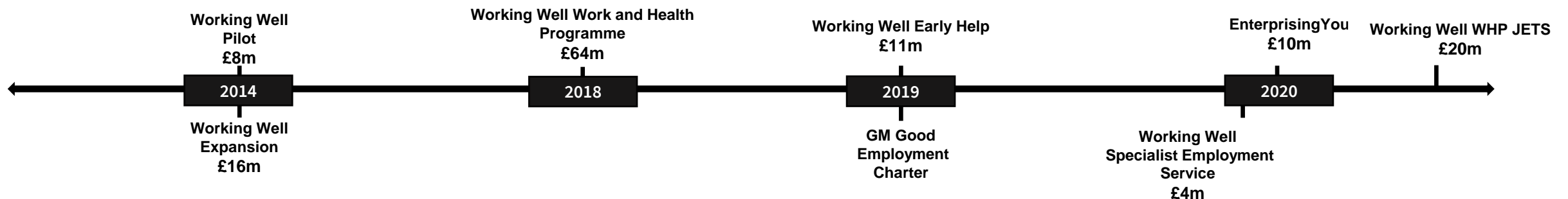
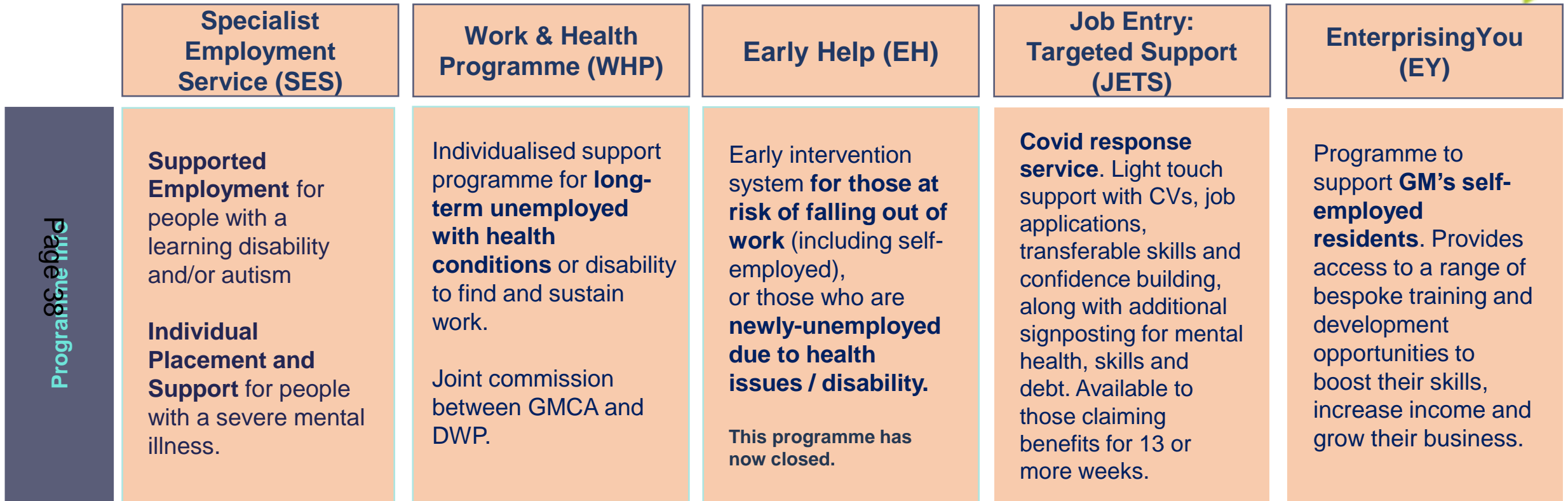
**2,576**

Individuals support on Enterprising You

Working Well programmes (including pilots) have supported over 65,000 GM residents to date and helped over 21,000 people to find employment (many of whom were not likely to move into work without specialist support).

# Greater Manchester Working Well System

## Working Well: A whole population approach to Health, Skills and Employment in GM



# UK Shared Prosperity Fund (UKSPF) Multiply Programme (NEW)

GM's Multiply Scheme will work alongside the devolved AEB funded activity, providing increased opportunities for residents to access essential maths and numeracy skills. The programme will have a flexible and proactive approach to delivery and will target those hardest to reach and/or who have no or low qualification.

## Key Focus:

- Improving adult functional numeracy levels
- Increasing the number of adults participating in, and achieving numeracy qualifications up to and including L2
- Complementing existing AEB interventions
- Enabling access to maths / numeracy skills for those who would not normally consider accessing the usual adult skills offer.



**c£3m**

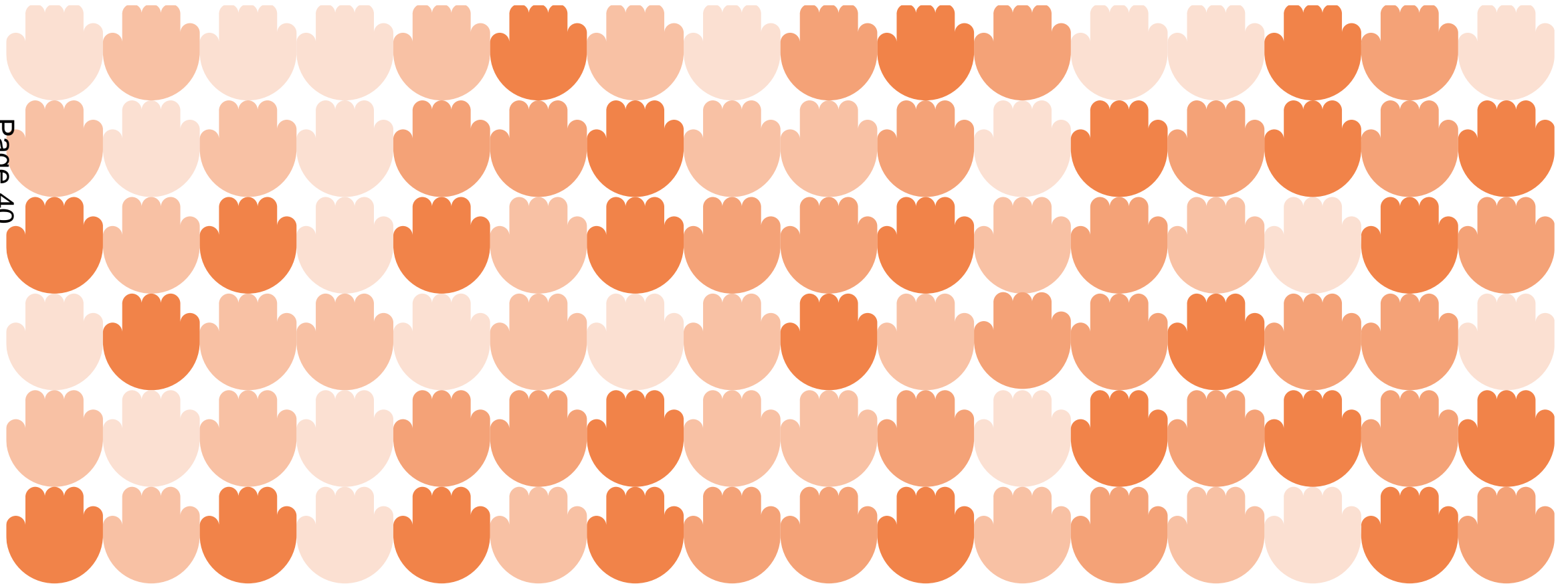
Funding via DFE

**GM-wide**

Activity to engage more residents

Aim:  
Number of people participating in Multiply funded courses:  
16,025  
Total funding for GM Multiply:  
£14,384,692

# Any Questions?



## GMCA Overview & Scrutiny Committee

Date: 14 December 2022  
Subject: Overview & Scrutiny Committee Work Programme and Forward Plan of Key Decisions  
Report of: Nicola Ward, Statutory Scrutiny Officer, GMCA

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### PURPOSE OF REPORT:

To provide an opportunity for the Committee to review their Work Programme for the forthcoming three months (Appendix A) and provide the Committee with the latest Forward Plan of Key Decisions (Appendix B) to ensure that they are informed of the forthcoming decisions to be taken by the GMCA, GM Mayor or any delegated officer or committee.

### RECOMMENDATIONS:

The Committee is asked to –

1. Consider the proposed Overview & Scrutiny Work Programme for the forthcoming three months.
2. Use the Forward Plan of Key Decisions to identify any potential areas for further scrutiny.

### CONTACT OFFICER:

Nicola Ward, Statutory Scrutiny Officer, GMCA

[nicola.ward@greatermanchester-ca.gov.uk](mailto:nicola.ward@greatermanchester-ca.gov.uk)

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## GMCA Overview & Scrutiny Committee Work Programme January – March 2023

### 25 January 2023

Title	Lead member / officer	Trajectory of item	Ask of Scrutiny
GMCA budgets	<b>Cllr David Molyneux</b> Steve Wilson	Ahead of the budget process for 2023/24	To determine the priorities for the forthcoming GMCA budget setting process and provide assurances on the current efficiency of spending.
Good Employment Charter	John Wrathmell / Ian MacArthur	Rescheduled from November 2022 in line with refreshing process	To review the impact of the Good Employment Charter across the GM workforce

### 8 February 2023

Title	Lead member / officer	Trajectory of item	Ask of Scrutiny
Follow up on GMCA budgets	<b>David Molyneux</b> Steve Wilson	Ahead of the budget process for 2023/24	To determine the priorities for the forthcoming GMCA budget setting process and provide assurances on the current efficiency of spending.

Community Wealth Hub proposal	Anne Lythgoe	The report of the <a href="#">GM Independent Inequalities Commission</a> , published in March 2021, included as recommendation 11 that Greater Manchester should: <b><i>Create a Community Wealth Hub to support and grow co-operatives, mutuals, social and community enterprises, staffed by people from the co-operative and community sector who understand the market.</i></b>	To provide an opportunity for members to consider the co-design process for the GM Community Wealth Hub.
Feedback from task and finish group	Cllr Mandie Shilton Godwin	Ahead of the Round Table in March and the report to the GMCA in April	To consider the recommendations of the task and finish group.



**29 March 2023**

<b>Title</b>	<b>Lead member / officer</b>	<b>Trajectory of item</b>	<b>Ask of Scrutiny</b>
Trailblazer Devolution Deal Implementation	GM Mayor	Following Government's approval of GM's proposal.	To consider the planned implementation of the Trailblazer Devolution Deal priorities and how best to scrutinise their delivery going forward.
GMS performance report	Simon Nokes / Amy Foots	6 monthly performance report	To provide an oversight in relation to the delivery of the GMS
Integrated Water Management Strategy And outcomes of the Task and Finish exercise	Jill Holden / Simon Nokes  Cllr Mandie Shilton Godwin	Roundtable with Mayor in March  GMCA report in April – tbc	To report back on the work of the T&F group

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**Some future Work Programme ideas –**

- Affordable housing and the use of the Housing Fund to meet our targets (tbc)
- Ensuring flood risk is minimised in new infrastructure developments (Mar)
- Home retrofitting / energy catapult (tbc)
- Feeling safe (tbc)
- Reducing carbon communications campaign (possible T&F activity)
- Bus franchising (tbc)

- Social value in GM procurement (tbc)
- Low carbon initiatives in schools (tbc)
- Annual review of capped bus fares (July 2023)
- Planning and housing focus (tbc)

**What is a Forward Plan of Key Decisions?**

The Register is a published list of the key decisions which are due to be taken by the:

- Greater Manchester Combined Authority (GMCA)
- Greater Manchester Elected Mayor
- Joint GMCA & AGMA Executive Board
- Transport for Greater Manchester Committee
- GMCA Resources Committee
- GMCA's Waste & Recycling Committee
- Statutory Officers of the GMCA

These decisions must be published on the Register at least **28 clear days before the decision is to be taken**, whether in public or private. The Register is updated at least once a month.

This Register of Key Decisions has been

**What is a Key Decision?**

A key decision defined by 'the Order' is a decision which, in the view of the Greater Manchester Combined Authority's Overview and Scrutiny Committee, would result in any of the decision makers listed:

- (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or
- (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.

The GMCA's has three thematic Scrutiny

**How to find out more on these proposed decisions**

The report (other than those which contain confidential or exempt information) relating to these decisions will be published on the GMCA's website five working days before the decision is to be made see [www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk).

For general information about the decision-making process please contact:

Julie Connor - Secretary to the GMCA  
[julie.connor@greatermanchester-ca.gov.uk](mailto:julie.connor@greatermanchester-ca.gov.uk)

prepared in accordance with [Combined Authorities \(Overview and Scrutiny Committees, Access to Information and Audit Committees\) Order 2017](#) ('the Order').

The Register is published on the GMCA's website [www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk) and hard copies are available at the offices of:

Greater Manchester Combined Authority  
& Greater Manchester Mayor  
Tootal Buildings  
Oxford Street  
Manchester M1 6EU

Committees:

- Corporate Issues and Reform
- Economy, Business Growth and Skills
- Housing, Planning and Environment

These Committees' role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
GMCA Culture Fund budget and Portfolio 2023-2026	To agree the GMCA Culture Fund budget 2023-2026 and to agree the portfolio of Culture Organisations to be supported with the GMCA Culture Fund	Greater Manchester Combined Authority	25 Nov 2022		Councillor Neil Emmott		Marie-Claire Daly Marie-Claire.Daly@greatermanchester-ca.gov.uk
Cap on Weekly Bus Fares	To approve funding for a cap on weekly bus fares.	Greater Manchester Combined Authority	Between 1 Dec 2022 and 31 Mar 2023	Report with Recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com
Bus	To approve the	Chief	Between 1	Report with	GM Mayor	Chief	Eamonn

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Franchising	award of:  (i) the franchise contracts relating to the first tranche of bus franchising;  (ii) contracts for the provision of various franchise scheme related services and goods (including all	Executive Officer GMCA & TfGM  GM Mayor  Greater Manchester Combined Authority	Dec 2022 and 31 Mar 2023  Between 1 Dec 2022 and 31 Mar 2023  16 Dec 2022	recommendations	Andy Burnham	Executive Officer GMCA & TfGM	Boylan Eamonn.boylan@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 51</p>	<p>contracts for the provision of equipment, hardware, software and background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and the</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 52</p>	<p>overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised</p>						



<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
	bus services and the overall franchising scheme.						
GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes England.	Greater Manchester Combined Authority	Between 1 Dec 2022 and 31 Dec 2022	Report	Councillor Andrew Western		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme	Greater Manchester Combined Authority	Between 1 Dec 2022 and 31 Dec 2022	Report with Recommendations	Councillor David Molyneux	Treasurer GMCA	Rachel Rosewell

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Greater Manchester Housing Funds	To conditionally approve housing investments to proceed to due diligence and/or note commercial changes to existing investments	Greater Manchester Combined Authority	Between 1 Dec 2022 and 31 Dec 2022	Report with Recommendations	Councillor Andrew Western	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Agreement to using further Greater Manchester Housing Investment Loan Fund	To agree the further use of Greater Manchester Housing Investment Loan Fund	Greater Manchester Combined Authority	Between 1 Dec 2022 and 31 Mar 2023	Report with Recommendations	Councillor Andrew Western	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
surpluses	(GMHILF) surpluses to support the delivery of the GM Housing Strategy						
Greater Manchester Property Funds	To conditionally approve property investments to proceed to due diligence and/or note commercial changes to existing investments.	Greater Manchester Combined Authority	Between 1 Dec 2022 and 28 Dec 2022	Report with Recommendations	Councillor Andrew Western	Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk
Forthcoming	To approve	Greater	Between 1	Report with	GM Mayor	Chief	Stephen

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Changes to the Bus Network in Greater Manchester	forthcoming changes to subsidised bus services.	Manchester Combined Authority	Dec 2022 and 31 Dec 2022	Recommendations	Andy Burnham	Executive Officer GMCA & TfGM	Rhodes stephen.rhodes@tfgm.com
Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to existing investments, including	Greater Manchester Combined Authority	Between 1 Dec 2022 and 31 Dec 2022	Report with Recommendations	Councillor David Molyneux	Chief Executive Officer GMCA & TfGM	Kirsteen Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	where relevant negotiated settlements.						
Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and walking schemes and programmes.	Greater Manchester Combined Authority	Between 1 Dec 2022 and 31 Dec 2022	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
ESF Skills for Growth Commissioning	To proceed with the procurement and contracting of providers and	Chief Executive Officer GMCA & TfGM	Between 1 Dec 2022 and 31 Oct 2023	Report with recommendations	Councillor Eamonn O'Brien	Treasurer GMCA	Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	activity relating to the GM Skills for Growth programme.						
Zero Emission Bus Regional Areas (ZEBRA) Stockport Project - Budget Confirmation and Deployment Plan Update	To approve the deployment plan for the ZEBRA bus fleet and Stockport depot relocation projects. To approve the budgets (and associated drawdown) to enable the	Chief Executive Officer GMCA & TfGM	Between 1 Dec 2022 and 30 Dec 2022	Report with recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
	project to proceed.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements for specific schemes as and when required.	Chief Executive Officer GMCA & TfGM  Greater Manchester Combined Authority	Between 1 Dec 2022 and 26 May 2023  Between 1 Dec 2022 and 26 May 2023	Report and recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	
Bus Services Improvement Plan (BSIP)	To confirm the award of the Bus Services Improvement Plan fund from Government, to allocate	Chief Executive Officer GMCA & TfGM	Between 1 Dec 2022 and 28 Apr 2023	Report with recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 60	funds from the award to implement bus fare reductions and to approve further allocations of funding for specific schemes set out in Greater Manchester's Bus Service Improvement Plan.						
Local Growth Deal ( 1, 2 and 3) six monthly progress	To grant Full or Conditional Approval and/or release	Greater Manchester Combined Authority	Between 1 Dec 2022 and 31 Dec 2022	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com



Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
update	funding / approve expenditure and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the Transforming Cities Fund.						
Salford Bolton Network Improvements	Funding Approval	Greater Manchester Combined Authority	Between 1 Dec 2022 and 31 Dec 2022	Reports with recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Bus Depot Acquisitions	To negotiate and approve the acquisition of bus depots to support bus franchising, within previously approved capital and revenue budgets for bus franchising.	Chief Executive Officer GMCA & TfGM	Between 1 Dec 2022 and 29 Dec 2023	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com
Bus Depot Leasing Arrangements	To agree the final terms of leases of bus depots to be	Chief Executive Officer GMCA & TfGM	Between 1 Dec 2022 and 29 Dec 2023	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 63	granted to TfGM and the terms of all subleases of the depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to the franchise bus operators.						
	Bus Depot Leasing	To complete and execute all	Monitoring Officer GMCA	Between 1 Dec 2022 and	12 Delivering the Bee	GM Mayor Andy Burnham	Jacqueline Elliott

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Arrangements	leases of bus depots to be granted to TfGM.		29 Dec 2023	Network			Jacqueline.Elliott@tfgm.com
Bury Interchange - PRSTS Page 64 unding	To approve the budgets (and associated drawdown) to enable pre-OBC and certain OBC activities (including risk mitigation) to be progressed.	Greater Manchester Combined Authority	Between 1 Dec 2022 and 28 Feb 2023	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com
UKSPF SME Workspace £15m grant	To confirm award of UKSPF SME Workspace	Greater Manchester Combined Authority	16 Dec 2022	UKSPF SME Workspace Paper	Councillor Andrew Western		Andrew McIntosh andrew.mcintosh@greaterma

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	grant to schemes.						nchester-ca.gov.uk
Our Pass Pilot	To consider the future of the Our Pass pilot.	Greater Manchester Combined Authority	16 Dec 2022	Report with Recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com
Town of Culture 2023	To agree a process to identify GM Town of Culture in 2023	Greater Manchester Combined Authority	16 Dec 2022	Report with recommendations	Councillor Neil Emmott		Alison Gordon alison.gordon@greatermanchester-ca.gov.uk
Innovation Greater Manchester and Innovation	The decision making and sign-off authority for	Chief Executive Officer GMCA & TfGM	January 2023		Councillor Eamonn O'Brien		Leila Mottahedeh leila.mottahedeh@beis.gov.u

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Accelerator Pilot	local selection and oversight of the projects to be funded through the Innovation Accelerator Pilot (Funding will be managed directly by Innovate UK to the projects. GMCA will have no responsibility / access to the funding for this pilot.).						k

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 67</p>	<p>Decisions will be informed by consultation with the Innovation Greater Manchester Board. This will help to expedite the process and allow the Innovation Greater Manchester Board and GMCA to meet the pre-set Government</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	<p>timeline requirements for the Innovation Accelerator programme.</p>						
<p>Greater Manchester Resource and Waste Strategy - Outline Proposals</p>	<p>To agree outline proposals and to commence public consultation</p>	<p>Greater Manchester Combined Authority</p>	<p>Between 2 Jan 2023 and 31 Mar 2023</p>	<p>Report with Recommendations</p>	<p>GM Mayor Andy Burnham</p>	<p>Chief Executive Officer GMCA &amp; TfGM</p>	<p>David Taylor david.taylor@greatermanchester-ca.gov.uk</p>